## Hyundai Motor Company 2018 1Q Business Results

April 26, 2018
(8) HYபחDRI

In the presentation that follows and in related comments by Hyundai Motor's management, our use of the words "expect," "anticipate," "project," "estimate," "forecast," "objective," "plan," "goal," "outlook," "target," "pursue" and similar expressions is intended to identify forward looking statements.

The financial data discussed herein are presented on a preliminary basis before the audit from our Independent Auditor; final data will be included in HMC's Independent auditor's report. While these statements represent our current judgment on what the future may hold, and we believe these judgments are reasonable, actual results may differ materially due to numerous important factors. Such factors include, among others, the following : changes in economic conditions, currency exchange rates or political stability; shortages of fuel, labor strikes or work stoppages; market acceptance of the corporation's new products; significant changes in the competitive environment; changes in laws, regulations and tax rates; and the ability of the corporation to achieve reductions in cost and employment levels to realize production efficiencies and implement capital expenditures at levels and times planned by management.

We do not intend or assume any obligation to update any forward-looking statement, which speaks only as of the date on which it is made.

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## Sales Results : Wholesales



- Financial Summary
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## Revenue and Operating Income Analysis



Megative revenue impact from strong Korean won
Finance operation deteriorated by severe competition

$\triangleright$ Partial strike during 1Q worsened cost structure
$\triangleright$ Other division margin decreased due to China operation

## Пon-operating Income Analysis



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## Sales Summary : Sales by plant

| (Thousand units) | '17. 10 | '17.4Q | 2017 | '18. 10 | $\begin{aligned} & \text { '18. } 10 \text { vs } \\ & 17.10 \end{aligned}$ | $\begin{gathered} \text { 18. } 10 \text { vs } \\ 17.40 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Korea | 380 | 395 | 1,653 | 382 | +0.3\% | $\triangle 3.3 \%$ |
| India | 160 | 183 | 678 | 172 | +7.5\% | $\triangle 6.0 \%$ |
| US | 94 | 63 | 328 | 65 | $\triangle 31.1 \%$ | +3.9\% |
| Czech | 98 | 90 | 355 | 82 | $\triangle 15.8 \%$ | $\triangle 8.4 \%$ |
| Turkey | 56 | 59 | 227 | 51 | $\triangle 8.1 \%$ | $\triangle 12.6 \%$ |
| Russia | 53 | 65 | 233 | 58 | +9.7\% | $\triangle 9.9 \%$ |
| Brazil | 41 | 49 | 182 | 41 | +0.2\% | $\triangle 16.5 \%$ |
| Others |  | 9 | 20 | 10 |  |  |
| Sub-total (ex-China) | 883 | 911 | 3,676 | 862 | $\triangle 2.3 \%$ | $\triangle 5.4 \%$ |
| China | 196 | 296 | 785 | 163 | $\triangle 17.1 \%$ | $\triangle 45.0 \%$ |
| China (CV) | 11 | 4 | 29 | 3 | $\triangle 73.6 \%$ | $\triangle 28.5 \%$ |
| Total | 1,090 | 1,211 | 4,490 | 1,028 | $\triangle 5.7 \%$ | $\triangle 15.1 \%$ |

## Sales Summary : Retail Sales



| (Billion KRW) | '17. 1Q | '17. 4Q | 2017 | '18. 1Q | $\begin{gathered} \text { '18. } 10 \text { vs } \\ \text { '17.10 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { '18. } 10 \text { vs } \\ \text { '17.4Q } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Korea (HMC) | 10,318 | 9,819 | 41,605 | 9,672 | $\triangle 6.3 \%$ | $\triangle 1.5 \%$ |
| India (HMI) | 1,485 | 1,702 | 6,347 | 1,659 | +11.7\% | $\triangle 2.5 \%$ |
| US (HMMA) | 2,030 | 1,319 | 7,049 | 1,334 | $\triangle 34.3 \%$ | +1.2\% |
| Czech (HMMC) | 1,825 | 1,623 | 6,631 | 1,594 | $\triangle 12.7 \%$ | $\triangle 1.8 \%$ |
| Turkey (HAOS) | 709 | 884 | 3,176 | 724 | +2.1\% | $\triangle 18.1 \%$ |
| Russia (HMMR) | 653 | 817 | 2,938 | 745 | +14.2\% | $\triangle 8.8 \%$ |
| Brazil (HMB) | 540 | 624 | 2,353 | 505 | $\triangle 6.5 \%$ | $\triangle 19.1 \%$ |
| China (BHMC) | 3,168 | 4,577 | 12,149 | 2,712 | $\triangle 14.4 \%$ | $\triangle 40.7 \%$ |

## Statement of Income

| (Billion KRW) | '17. 10 | '17. 20 | '17.30 | '17.4Q | '18.1Q | you | 909 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | 23,366 | 24,308 | 24,201 | 24,501 | 22,437 | $\triangle 4.0 \%$ | $\triangle 8.4 \%$ |
| Gross Profit | 4,293 | 4,727 | 4,340 | 4,218 | 3,468 | $\triangle 19.2 \%$ | $\triangle 17.8 \%$ |
| Margin (\%) | 18.4 | 19.4 | 17.9 | 17.2 | 15.5 |  |  |
| SG\&A | 3,043 | 3,382 | 3,135 | 3,443 | 2,786 | $\triangle 8.4 \%$ | $\Delta 19.1 \%$ |
| Portion (\%) | 13.0 | 13.9 | 13.0 | 14.1 | 12.4 |  |  |
| Operating Income | 1,251 | 1,344 | 1,204 | 775 | 681 | $\triangle 45.5 \%$ | $\Delta 12.1 \%$ |
| Margin (\%) | 5.4 | 5.5 | 5.0 | 3.2 | 3.0 |  |  |
| Income before tax | 1,757 | 1,165 | 1,100 | 416 | 926 | $\triangle 47.3 \%$ | +122.5\% |
| Margin (\%) | 7.5 | 4.8 | 4.5 | 1.7 | 4.1 |  |  |
| Met Income | 1,406 | 914 | 939 | 1,288 | 732 | $\triangle 48.0 \%$ | $\triangle 43.2 \%$ |
| Margin (\%) | 6.0 | 3.8 | 3.9 | 5.3 | 3.3 |  |  |
| Depreciation | 546 | 552 | 568 | 589 | 571 |  |  |
| Amortization | 306 | 307 | 321 | 341 | 344 |  |  |
| EBITDA | 2,102 | 2,203 | 2,093 | 1,705 | 1,596 |  |  |

## Selling, General \& Administrative Expenses

| (Billion KRW) | '17. 10 | \% of Sales | '18.1Q |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | \% of Sales | you |
| Sales | 23,366 | 100\% | 22,437 | 100\% | $\triangle 4.0 \%$ |
| Salary | 654 | 2.8\% | 658 | 2.9\% | +0.5\% |
| Marketing | 811 | 3.5\% | 761 | 3.4\% | $\triangle 6.2 \%$ |
| Warranties related | 414 | 1.8\% | 408 | 1.8\% | $\triangle 1.3 \%$ |
| Research | 207 | 0.9\% | 202 | 0.9\% | $\triangle 2.6 \%$ |
| Others | 956 | 4.1\% | 757 | 3.4\% | $\triangle 20.8 \%$ |
| Total | 3,043 | 13.0\% | 2,786 | 12.4\% | $\triangle 8.4 \%$ |

## Statement of Income by division

| (Billion KRW) | '17.1Q | '17.2Q | '17. 3Q | '17.4Q | ${ }^{\prime} 18.1 Q$ | UOU | qOq |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | 23,366 | 24,308 | 24,201 | 24,501 | 22,437 | $\triangle 4.0 \%$ | $\triangle 8.4 \%$ |
| Automotive | 17,823 | 19,187 | 18,824 | 18,657 | 17,389 | $\triangle 2.4 \%$ | $\triangle 6.8 \%$ |
| Finance | 4,097 | 3,571 | 3,714 | 4,032 | 3,778 | $\triangle 7.8 \%$ | $\triangle 6.3 \%$ |
| Others | 1,445 | 1,550 | 1,664 | 1,812 | 1,269 | $\triangle 12.2 \%$ | $\triangle 29.9 \%$ |
| Operating Income | 1,251 | 1,344 | 1,204 | 775 | 681 | $\triangle 45.5 \%$ | $\triangle 12.1 \%$ |
| Automotive | 1,083 | 877 | 555 | 71 | 400 | $\triangle 63.1 \%$ | +467\% |
| Finance | 179 | 213 | 179 | 147 | 173 | $\triangle 3.5 \%$ | +17.6\% |
| Others | 112 | 76 | 83 | 68 | 38 | $\triangle 65.6 \%$ | $\triangle 43.1 \%$ |
| Adjustment | -123 | 178 | 387 | 490 | 70 | - | - |

## Statement of Financial Position

| (Billion KRW) | End-2017 | End-1Q18 | Diff. | \% chg. |
| :---: | :---: | :---: | :---: | :---: |
| Asset | 178,199 | 175,569 | $\triangle 2,630$ | $\Delta 1.5 \%$ |
| Current Asset ${ }^{(a)}$ | 73,976 | 71,247 | $\triangle 2,729$ | $\triangle 3.7 \%$ |
| Liabilities ${ }^{(b)}$ | 103,442 | 101,089 | $\triangle 2,353$ | $\triangle 2.3 \%$ |
| Current Liability ${ }^{(c)}$ | 43,161 | 44,196 | +1,035 | +2.4\% |
| Debt ${ }^{(d)}$ | 72,001 | 70,272 | $\triangle 1,729$ | $\triangle 2.4 \%$ |
| Provision | 6,654 | 6,598 | $\triangle 56$ | $\triangle 0.8 \%$ |
| Equity ${ }^{(0)}$ | 74,757 | 74,480 | $\triangle 277$ | $\triangle 0.4 \%$ |
| Capital Stock | 1,489 | 1,489 | $\triangle 0$ | $\triangle 0.0 \%$ |
| Capital Surplus | 4,201 | 4,201 | 0 | 0.0\% |
| Retained Earnings | 67,332 | 67,393 | +61 | +0.1\% |
| Current Ratio ${ }^{(/ / c)}$ | 171.4\% | 161.2\% |  |  |
| Liability to Equity ${ }^{(6 / e)}$ | 138.4\% | 135.7\% |  |  |
| Debt to Equity ${ }^{\text {(d/e) }}$ | 96.3\% | 94.3\% |  |  |
| EBITDA/Interest Exp. | 24.3 x | 21.6x |  |  |

## Cash Flows

| (Billion KRW) | '17.10 | '17. 20 | '17.3Q | '17.4Q | '18.1Q |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning | 7,890 | 6,534 | 7,246 | 9,073 | 8,822 |
| Пet Income | 1,406 | 914 | 939 | 1,288 | 732 |
| Depreciation | 546 | 552 | 568 | 589 | 571 |
| Amortization | 306 | 307 | 321 | 341 | 344 |
| Acquisitions of Tangible | $\triangle 644$ | $\triangle 786$ | $\triangle 743$ | $\triangle 882$ | $\triangle 914$ |
| Acquisitions of Intangible | $\triangle 261$ | $\triangle 325$ | $\triangle 352$ | $\triangle 526$ | $\triangle 288$ |
| Dividends paid |  | $\triangle 846$ | $\triangle 269$ | $\triangle 24$ | $\triangle 23$ |
| Others | $\triangle 2,708$ | 896 | 1,362 | $\triangle 1,038$ | $\triangle 848$ |
| Ending | 6,534 | 7,246 | 9,073 | 8,822 | 8,393 |

