

Hyundai Motor Company Q4 2022 and Annual Business Results

January 26, 2023



Cautionary Statement with Respect to Forward-Looking Statements

In the presentation that follows and in related comments by Hyundai Motor's management, our use of the words "expect," "anticipate," "project," "estimate," "forecast," "objective," "plan," "goal," "outlook," "target," "pursue" and similar expressions is intended to identify forward looking statements.

The financial data discussed herein are presented on a preliminary basis before the audit from our Independent Auditor; final data will be included in HMC's Independent auditor's report. While these statements represent our current judgment on what the future may hold, and we believe these judgments are reasonable, actual results may differ materially due to numerous important factors. Such factors include, among others, the following: changes in economic conditions, currency exchange rates or political stability; shortages of fuel, labor strikes or work stoppages; market acceptance of the corporation's new products; significant changes in the competitive environment; changes in laws, regulations and tax rates; and the ability of the corporation to achieve reductions in cost and employment levels to realize production efficiencies and implement capital expenditures at levels and times planned by management.

We do not intend or assume any obligation to update any forward-looking statement, which speaks only as of the date on which it is made.



Table of Contents

Sales Summary

P. 3 ~ 7

Financial Summary

P.8 ~ 21

Appendix

P. 22 ~ 25



Sales Summary

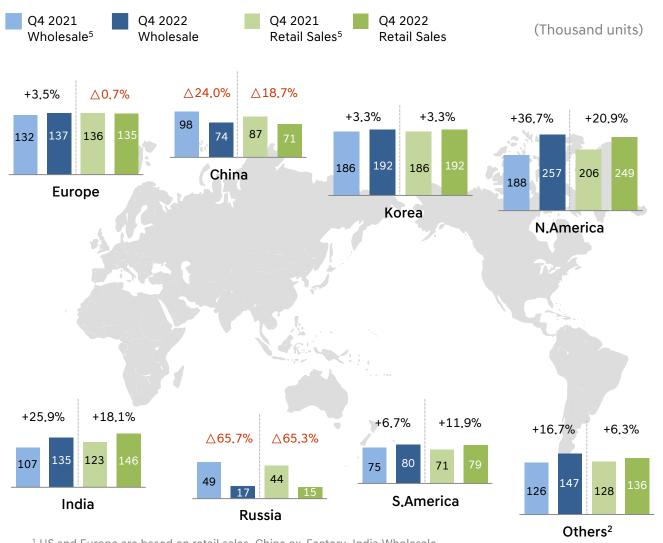
Global Wholesale / Retail Sales P. 4 ~ 5

Sales Analysis

P. 6 ~ 7



Global Wholesale / Retail Sales (Q4 2022)



Global Demand¹

(10K units)

| | Q4 2021 | Q4 2022 | YoY |
|---------------------|---------|---------|--------|
| Korea | 42.4 | 46.3 | +9.3% |
| US | 330.5 | 361.1 | +9.3% |
| Europe ³ | 329.3 | 362,2 | +10.0% |
| China | 607.4 | 575.6 | △5.2% |
| India | 77.0 | 94.3 | +22.5% |
| Global | 1,936.2 | 2,031.1 | +4.9% |

HMC Global Sales⁴





¹ US and Europe are based on retail sales, China ex-Factory, India Wholesale

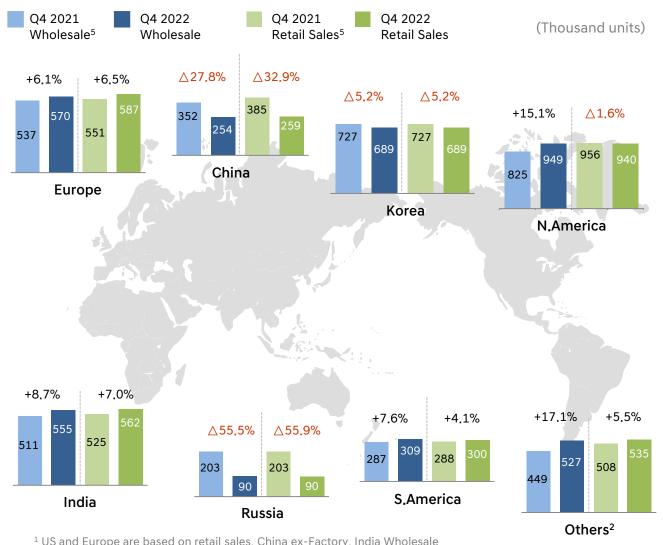
² AMEA, Asia-Pacific, Other regions, CV(ex. Korea, China CV)

³ Europe excluding CV

⁴ Wholesales including CV

⁵ Sales number has changed due to change of region classification for Europe, India, Russia and Others

Global Wholesale / Retail Sales (Annual)



Global Demand¹

(10K units)

| | 2021 | 2022 | |
|---------------------|---------|---------|--------|
| Korea | 172.8 | 169.1 | ∆2.1% |
| US | 1,508.1 | 1,389.9 | △7.8% |
| Europe ³ | 1,463.4 | 1,370.2 | △6.4% |
| China | 1,988.8 | 2,105.7 | +5.9% |
| India | 310.8 | 382.0 | +22.9% |
| Global | 7,681.4 | 7,614.8 | △0.9% |

HMC Global Sales⁴



5



¹ US and Europe are based on retail sales, China ex-Factory, India Wholesale

² AMEA, Asia-Pacific, Other regions, CV(ex. Korea CV)

³ Europe excluding CV

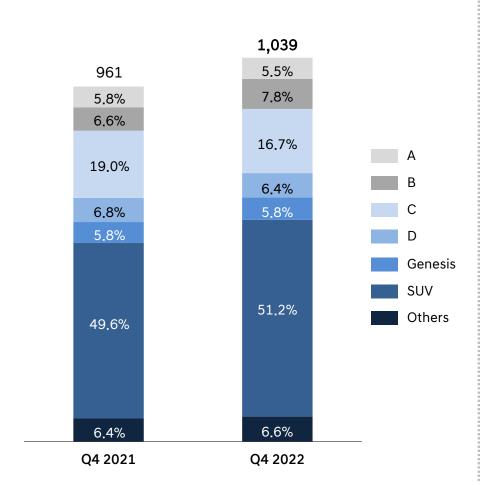
⁴ Wholesales including CV

⁵ Sales number has changed due to change of region classification for Europe, India, Russia and Others

Sales Analysis (Q4 2022)

Sales by Segment

(Thousand units)



Based on wholesale

Key Growth Factors

"Sales Rebound and Mix improvement continues"



Sales growth with eased supply issue

- · Global Sales grew +8.1% YoY in Q4 2022
- SUV Portion : Q4 2021 49.6% → Q4 2022 51.2%
- Strong sales of Genesis SUV, Santa Fe/Tucson HEV/PHEV
- · Genesis Sales grew 8.4% YoY in Q4 2022
- · The All New Grandeur, 100K units of back orders



Expand Sales of EV

- · Global EV Sales grew +41.8% YoY in Q4 2022
- EV Sales Portion : Q4 2021 4.3% → Q4 2022 5.7%
- Sales Expansion of IONIQ 5 and full-scale sales of GV60 and IONIQ 6 in global
- Target of 330K EV sales, 58% increase YoY in 2023

Line-up in 2023

IONIQ 6



AI3 SUV



SANTA FE FMC



Outlook

- Expect sales increase along with production expansion as chip supply issue is improving, but concerns of falling demand due to the economic recession
- > Expand EV Sales with continued strong sales of IONIQ 5 and full-scale sales of IONIQ 6
- > Strong sales of high-end models to continue with full-scale sales of The ALL New Grandeur and new model launch of Santa Fe

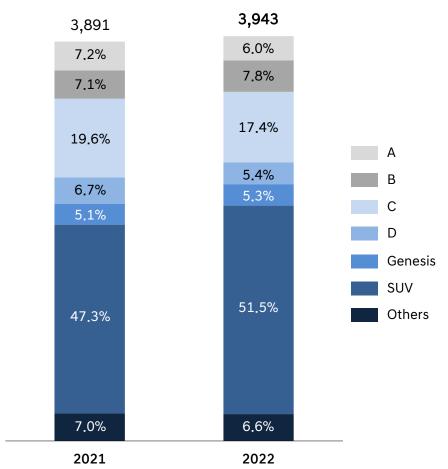


W GV60, GV70, GV80 are included in Genesis, when included in SUV, the portion is 54.4%

Sales Analysis (Annual)

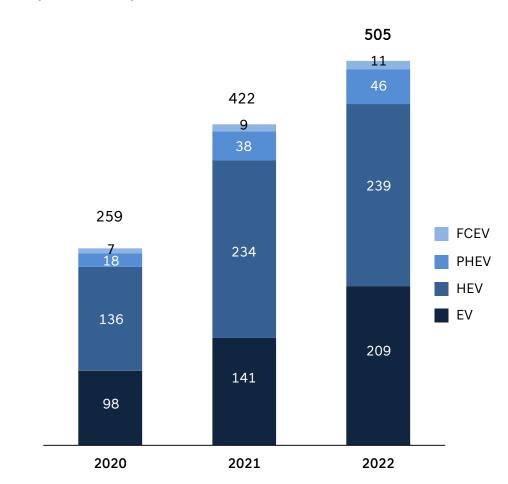
Sales by Segment





Global Sales Breakdown of Eco-Friendly Vehicles

(Thousand units)





[%] Based on wholesale

W GV60, GV70, GV80 are included in Genesis, when included in SUV, the portion is 54,3%

Financial Summary

| Financial Summary | P. 9~10 |
|-----------------------------------|----------|
| Revenue by Division | P. 11~12 |
| Revenue Analysis | P. 13~14 |
| Operating Income Breakdown | P. 15~16 |
| Operating Income Analysis | P. 17~18 |
| Non-operating Income & Net Income | P. 19~20 |
| Major ESG Outcomes in 2022 | P. 21 |



Financial Summary (Q4 2022)

(Billion KRW)

| | Q4 2021 | Q3 2022 | Q4 2022 | YoY | QoQ |
|-------------------------|---------|---------|---------|---------------|---------|
| Revenue | 31,026 | 37,705 | 38,524 | +24.2% | +2.2% |
| Cost of Good Sold | 25,097 | 30,348 | 30,737 | +22.5% | 1.3% |
| Gross Profit | 5,929 | 7,357 | 7,787 | +31.3% | +5.8% |
| Margin (%) | 19.1% | 19.5% | 20.2% | | |
| SG&A | 4,399 | 5,805 | 4,428 | +0.7% | ∆23.7% |
| Operating Income | 1,530 | 1,552 | 3,359 | +119.6% | +116.5% |
| Margin (%) | 4.9% | 4.1% | 8.7% | | |
| Non-operating Income | ∆56 | 490 | ∆620 | Loss Increase | TTR |
| Income before Tax | 1,474 | 2,042 | 2,739 | +85.8% | +34.1% |
| Tax | 773 | 631 | 1,029 | +33.1% | +63.1% |
| Net Income | 701 | 1,411 | 1,710 | +143.8% | +21.1% |



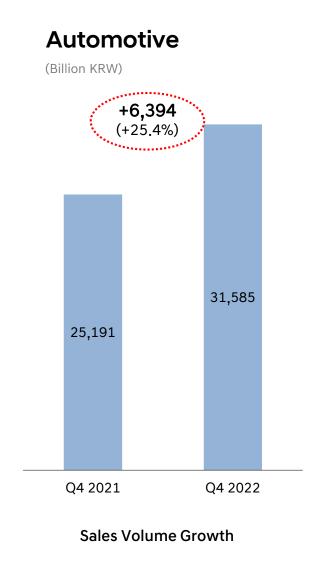
Financial Summary (Annual)

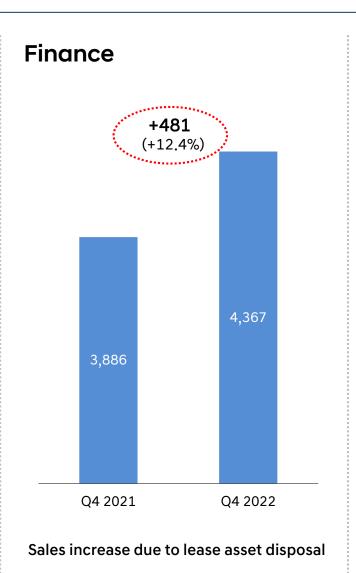
(Billion KRW)

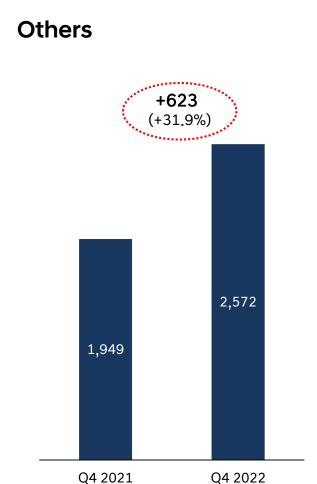
| | 2021 | | |
|----------------------|---------|---------|--------|
| | 2021 | 2022 | YoY |
| Revenue | 117,611 | 142,528 | +21.2% |
| Cost of Good Sold | 95,681 | 114,210 | +19.4% |
| Gross Profit | 21,930 | 28,318 | +29.1% |
| Margin (%) | 18.6% | 19.9% | |
| SG&A | 15,251 | 18,498 | +21.3% |
| Operating Income | 6,679 | 9,820 | +47.0% |
| Margin (%) | 5.7% | 6.9% | |
| Non-operating Income | 1,281 | 1,128 | △11.9% |
| Income before Tax | 7,960 | 10,948 | +37.5% |
| Tax | 2,267 | 2,964 | +30.8% |
| Net Income | 5,693 | 7,984 | +40.2% |



Revenue by Division (Q4 2022)



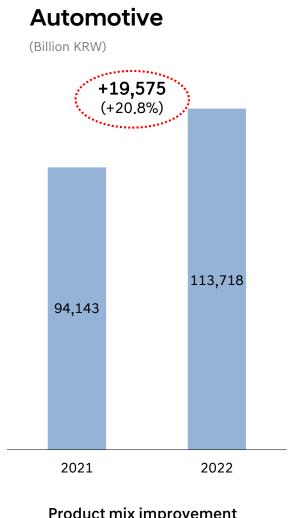


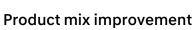


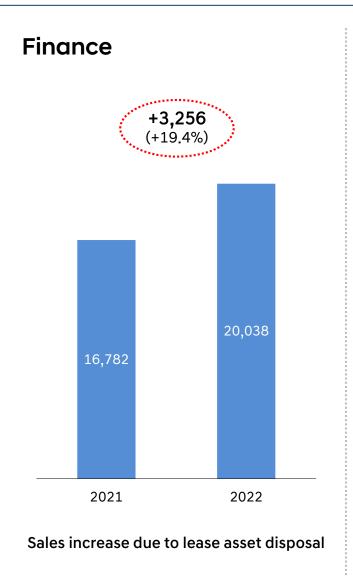


Sales Increase

Revenue by Division (Annual)

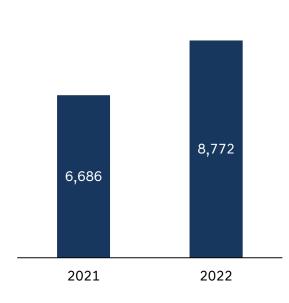






Others

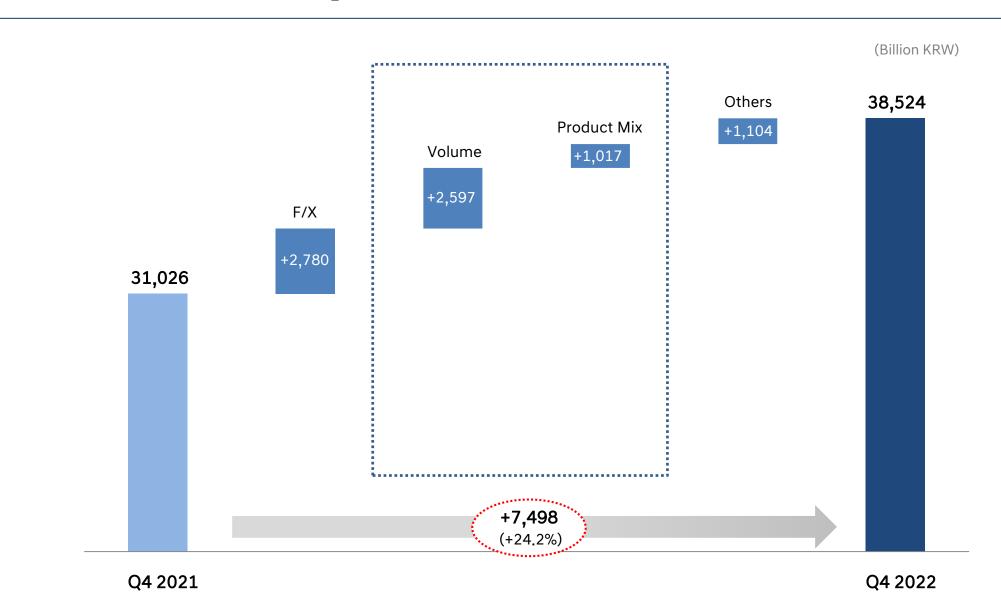




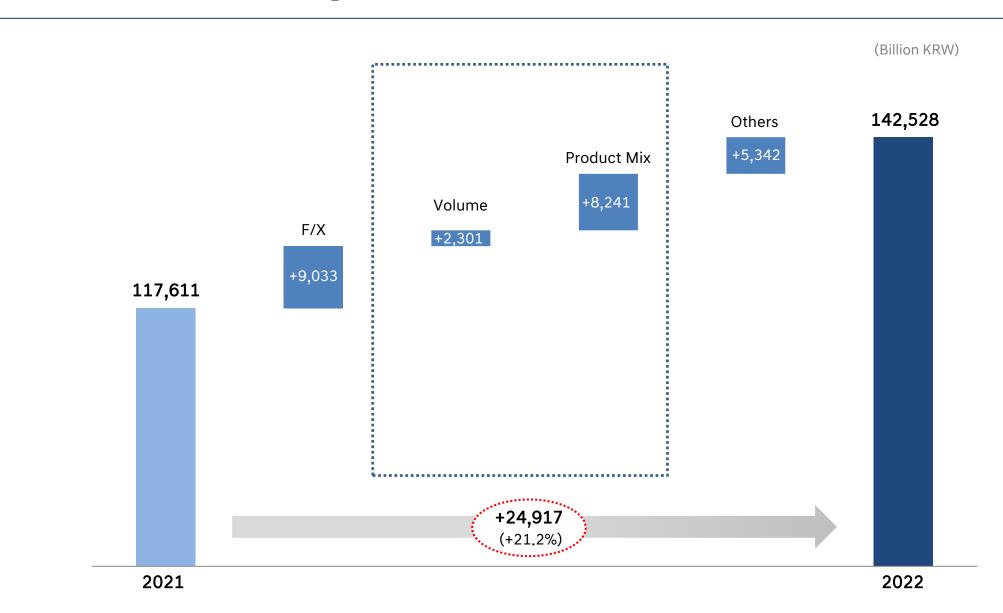
Sales Increase



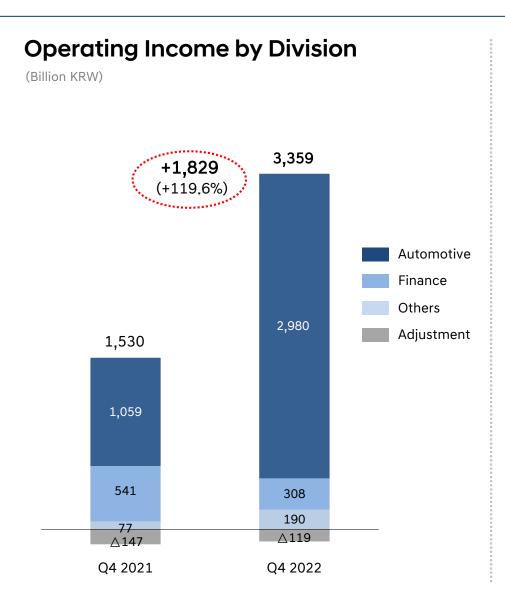
Revenue Analysis (Q4 2022)



Revenue Analysis (Annual)



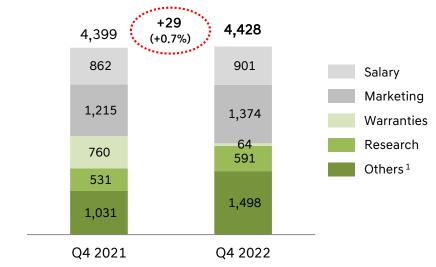
Operating Income Breakdown (Q4 2022)



COGS Ratio







¹ Commission Fees, depreciation, etc.

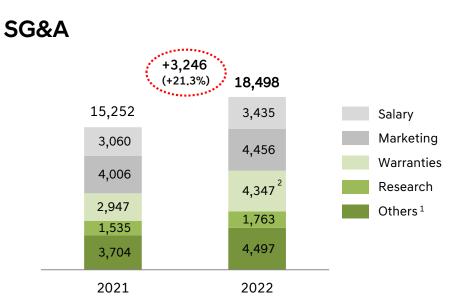


Operating Income Breakdown (Annual)

Operating Income by Division (Billion KRW) 9,820 Automotive 6,679 Finance 7,907 Others Adjustment 4,182 2,195 1,845 582 △514 2021 2022

COGS Ratio



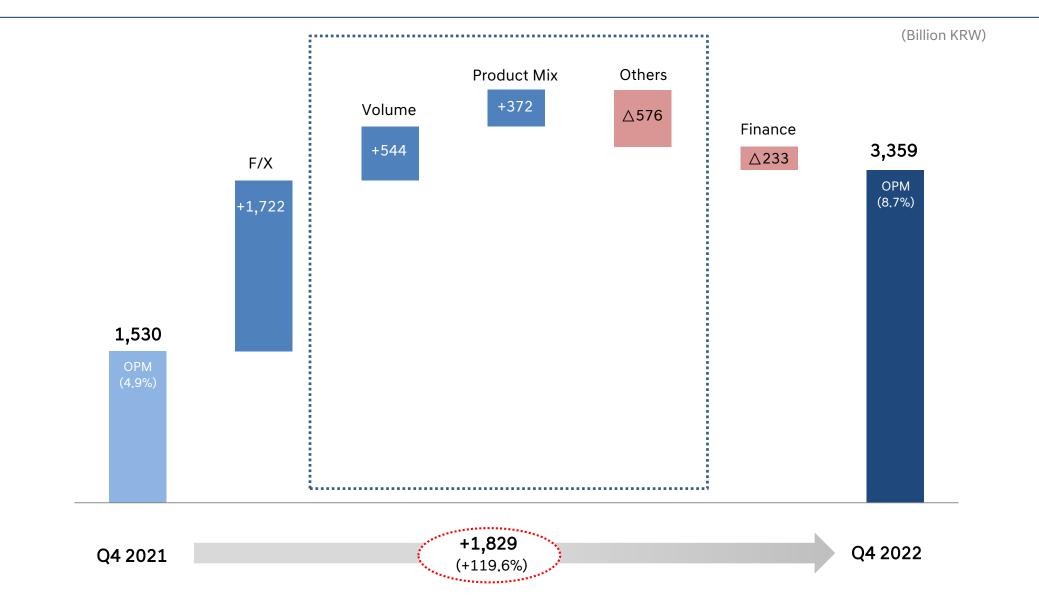


¹ Commission Fees, depreciation, etc.

² Including KRW 1.36tn of provision cost

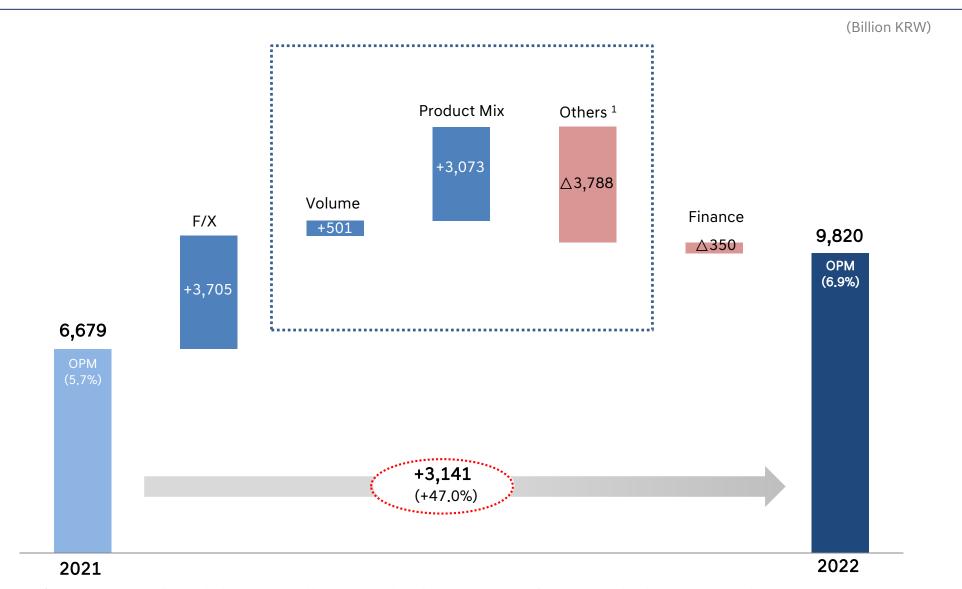


Operating Income Analysis (Q4 2022)



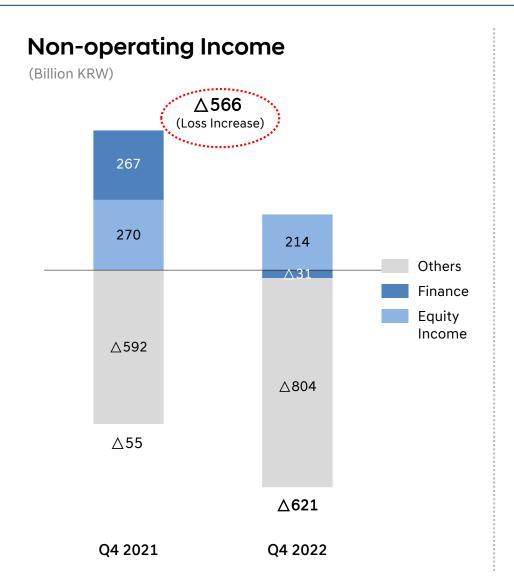


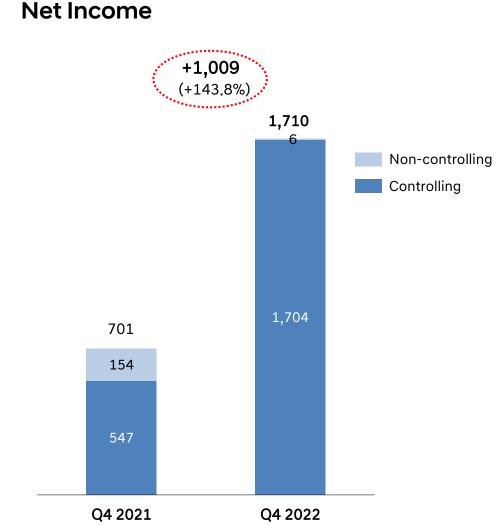
Operating Income Analysis (Annual)



¹ SG&A increase including marketing expense and investment and provision costs increase of KRW 1.36 tn related to Theta II GDI engine in Q3 2022

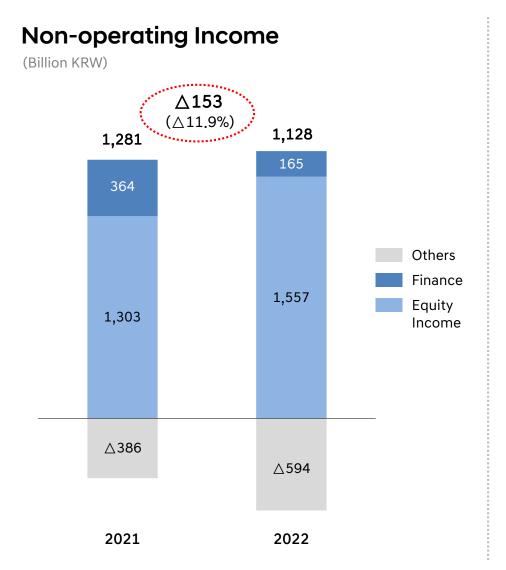
Non-operating Income & Net Income (Q4 2022)

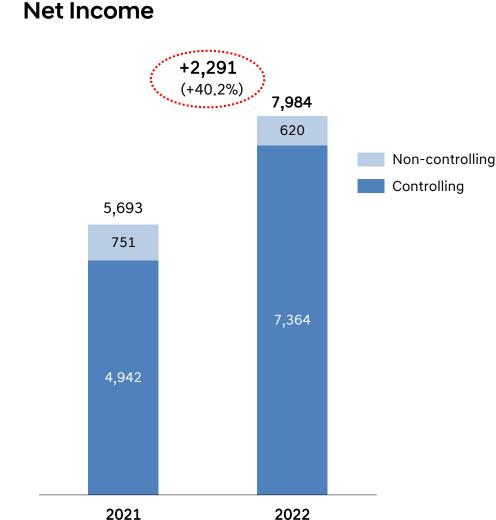






Non-operating Income & Net Income (Annual)







Major ESG Outcomes in 2022

With continuous endeavor to ESG integration, (e.g. first ESG NDR for a listed company in Korea and quantitative improvements in ESG related index), HMC ranked global NO. 1 in DJSI 2022 among industry competitors

Major ESG Activities

"First listing company in Korea to conduct ESG NDR"

- Shared HMC ESG achievements and future strategies
- Shared 2045 Net-Zero, supply chain ESG management status & future ESG management goals based on investor concerns

"Active communication with investors on ESG"

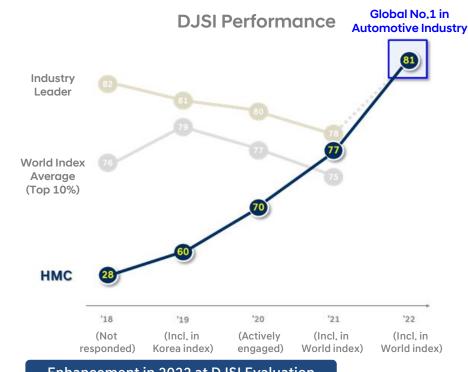
- > Active ESG communication (Compared to 2021, No. of ESG meetings increased by more than 5 times)
- > Expanded engagement with ESG-focused institutions including response to investor letters

MSCI

2022 Rating: B (Numerical score increased from 2.0 to 2.6)

CDP

2022 Climate A- / Water Security A (Rating increased, compared to B and A-respectively in 2021)



Enhancement in 2022 at DJSI Evaluation

- Quantitative Results: Energy & Water usage reduction. Greenhouse gas emissions reduction, Human Capital ROI, etc.
- > Policies: enhanced perks, regulations on discrimination & harassment prohibition, disclosure of conflict minerals policies
- > Disclosure: strategic workforce management, cyber/IT security, human rights due diligence results, etc.



Appendix

| Statement of Income | P. 23 |
|---------------------------------|-------|
| Statement of Financial Position | P. 24 |
| Statement of Cash Flows | P. 25 |



Statement of Income

| | | | · | · | | | |
|-------------------|---------|---------|---------|---------|---------|---------|---------|
| (Billion KRW) | Q4 2021 | Q1 2022 | Q2 2022 | Q3 2022 | Q4 2022 | YoY | QoQ |
| Revenue | 31,026 | 30,299 | 36,000 | 37,705 | 38,524 | +24.2% | +2.2% |
| Gross Profit | 5,929 | 5,773 | 7,400 | 7,357 | 7,787 | +31.3% | +5.8% |
| Margin (%) | 19.1 | 19.1 | 20.6 | 19.5 | 20,2 | | |
| SG&A | 4,399 | 3,844 | 4,420 | 5,805 | 4,428 | +0.7% | △23.7% |
| Portion (%) | 14.2 | 12.7 | 12.3 | 15.4 | 11.5 | | |
| Operating Income | 1,530 | 1,929 | 2,980 | 1,552 | 3,359 | +119.6% | +116.5% |
| Margin (%) | 4.9 | 6.4 | 8.3 | 4.1 | 8.7 | | |
| Income before Tax | 1,474 | 2,279 | 3,889 | 2,042 | 2,739 | +85.8% | +34.1% |
| Margin (%) | 4.8 | 7.5 | 10.8 | 5.4 | 7.1 | | |
| Net Income | 701 | 1,777 | 3,085 | 1,411 | 1,710 | +143.8% | +21.1% |
| Margin (%) | 2.3 | 5.9 | 8.6 | 3.7 | 4.4 | | |
| D&A¹ | 1,309 | 1,204 | 1,247 | 1,208 | 1,424 | | |
| EBITDA | 2,839 | 3,133 | 4,227 | 2,760 | 4,784 | | |

¹ Including lease amortization under IFRS 16



Statement of Financial Position

| (Billion KRW) | Q4 2021 | Q4 2022 | Diff. | % change |
|--------------------------------------|---------|---------|---------|----------|
| Asset | 233,946 | 255,743 | +21,797 | +9.3% |
| Current Asset ^(a) | 88,565 | 96,389 | +7,824 | +8.8% |
| Liabilities ^(b) | 151,331 | 164,846 | +13,515 | +8.9% |
| Current Liability ^(c) | 64,237 | 74,237 | +10,000 | +15.6% |
| Debt ^(d) | 107,793 | 112,186 | +4,393 | +4.1% |
| Provision | 10,879 | 12,431 | +1,552 | +14.3% |
| Equity ^(e) | 82,616 | 90,897 | +8,281 | +10.0% |
| Capital Stock | 1,489 | 1,489 | - | - |
| Capital Surplus | 4,070 | 4,241 | +171 | +4.2% |
| Retained Earnings | 73,168 | 79,954 | +6,786 | +9.3% |
| Current Ratio ^(a/c) | 137.9% | 129.8% | | |
| Liability to Equity ^(b/e) | 183.2% | 181.4% | | |
| Debt to Equity ^(d/e) | 130.5% | 123.4% | | |



Statement of Cash Flows

| (Billion KRW) | Q4 2021 | Q1 2022 | Q2 2022 | Q3 2022 | Q4 2022 |
|---------------------------|---------|---------|---------|---------|---------|
| Beginning | 12,764 | 12,796 | 14,151 | 16,129 | 19,585 |
| Net Income | 701 | 1,777 | 3,085 | 1,412 | 1,710 |
| Depreciation | 791 | 764 | 792 | 755 | 870 |
| Amortization | 462 | 433 | 451 | 443 | 540 |
| Acquisition of Tangible | △1,196 | △1,175 | ∆669 | ∆766 | △1,405 |
| Acquisition of Intangible | ∆661 | ∆289 | ∆337 | ∆312 | ∆781 |
| Dividends paid | △0 | ∆0 | △1,043 | ∆312 | - |
| Others | ∆65 | △155 | ∆301 | 2,236 | 345 |
| Ending | 12,796 | 14,151 | 16,129 | 19,585 | 20,865 |



Thank you



Q&A

